



# Shipping Benchmarking Initiative

OPEX Benchmark Output Examples

DECEMBER 2018

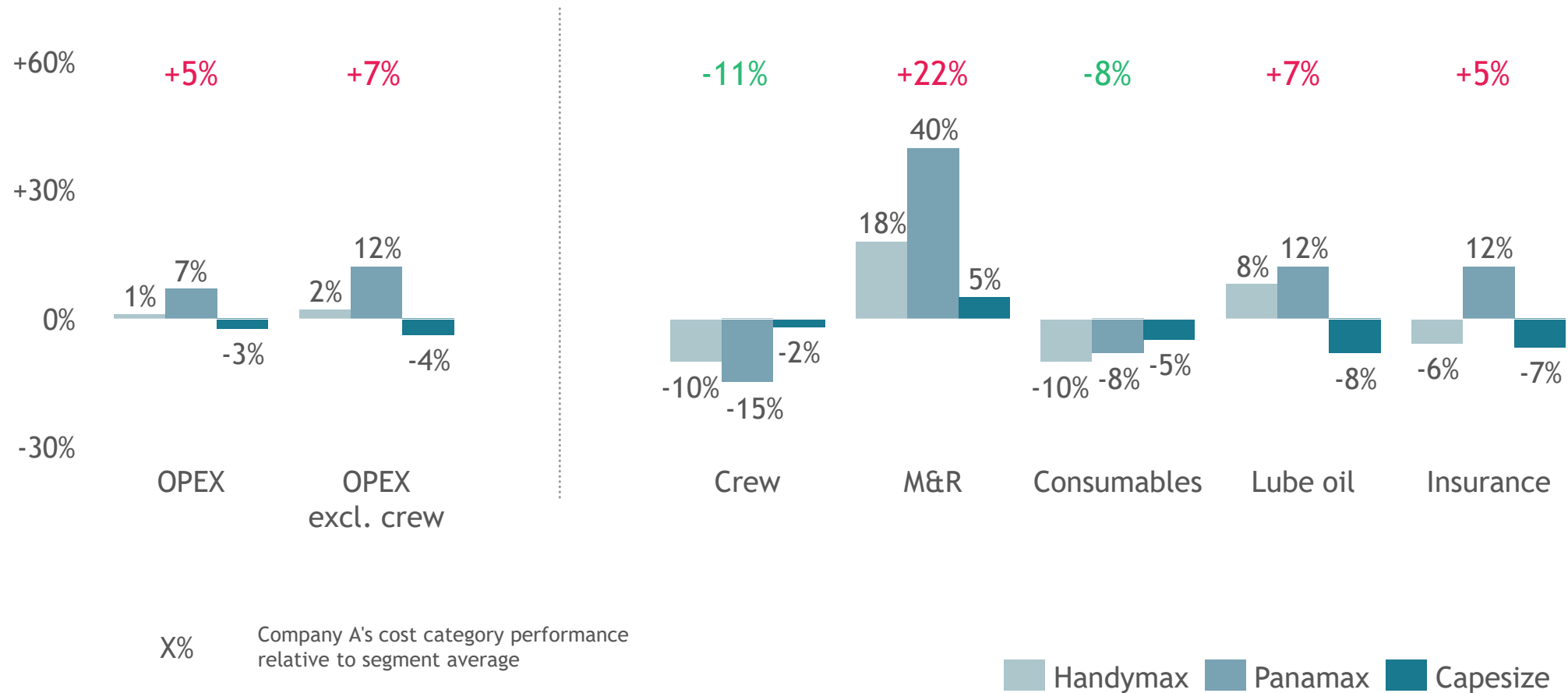


# Performance assessment by cost category and vessel size

Company A's drybulk costs are lower than average in crew & consumables

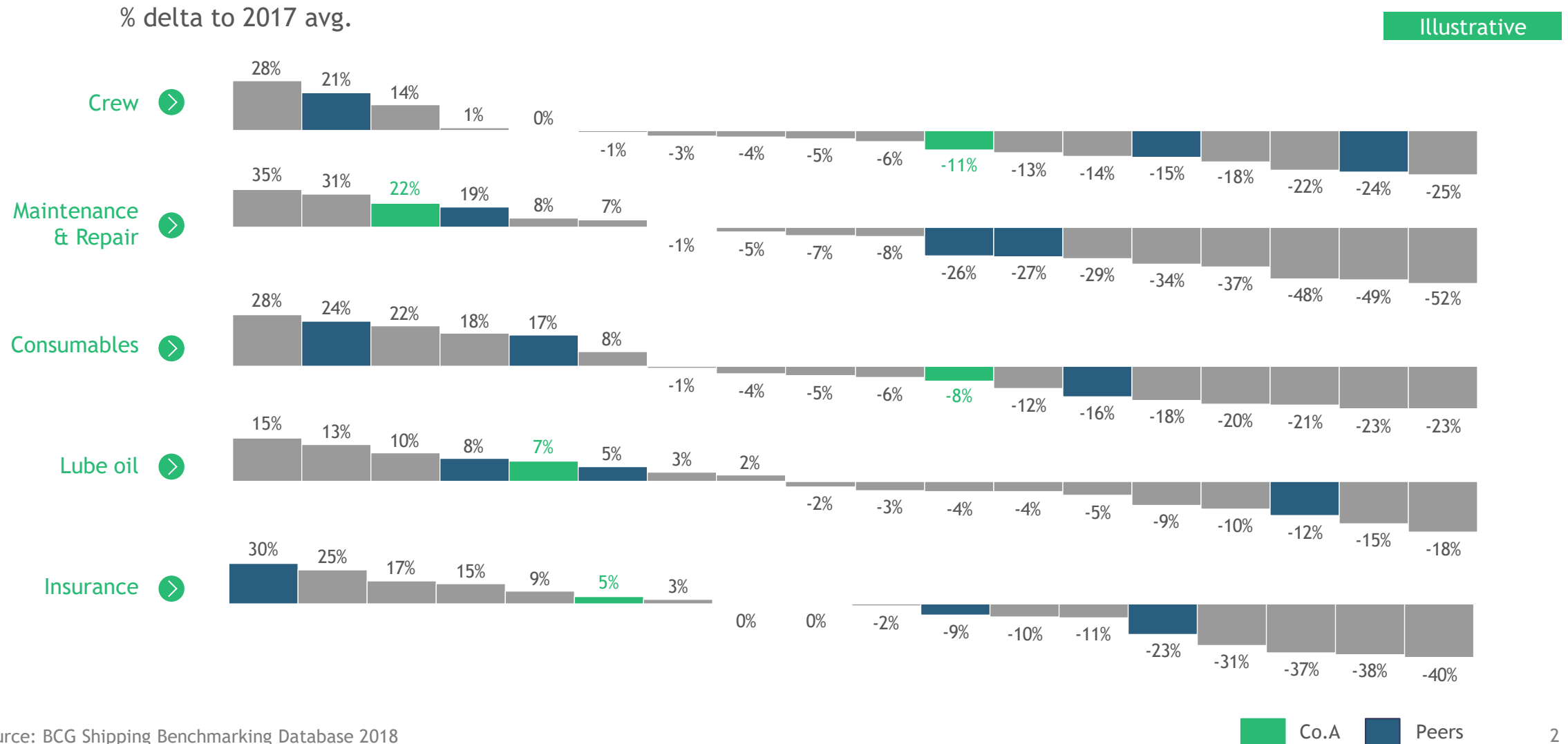
Illustrative

% delta to 2017 avg.



# Overview of overall performance relative to participants & peers

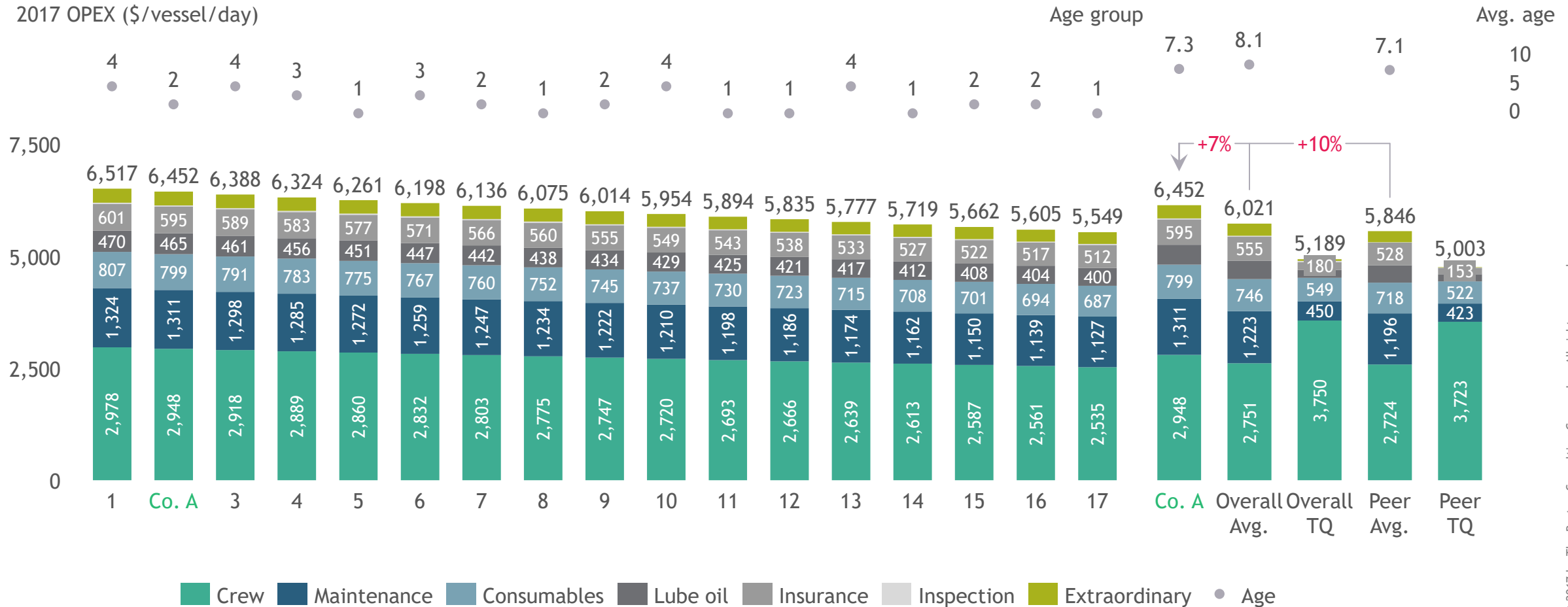
Company A's container M&R costs are least competitive among peers



# Detailed cost benchmarking on a participant level

Company A's MR costs are 7% higher than avg. & 10% higher than self-selected peers

Illustrative

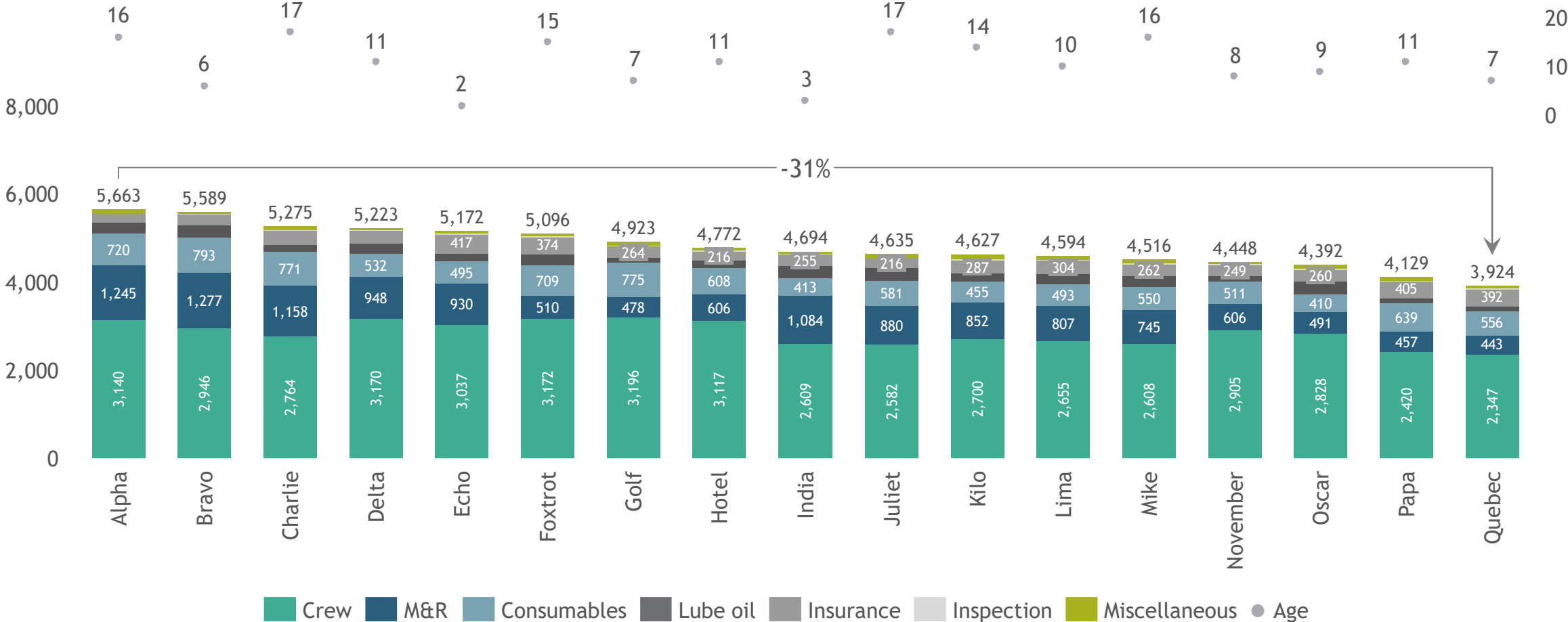


Age groups: 1: 0-5, 2: 5-10, 3: 10-15, 4: 15+  
 Source: BCG Shipping Benchmarking Database 2018

# Vessel-by-vessel comparison to help identify specific savings opportunities

High intrafleet variance of daily OPEX from highest- to lowest-cost vessel

2017 OPEX (\$/vessel/day)



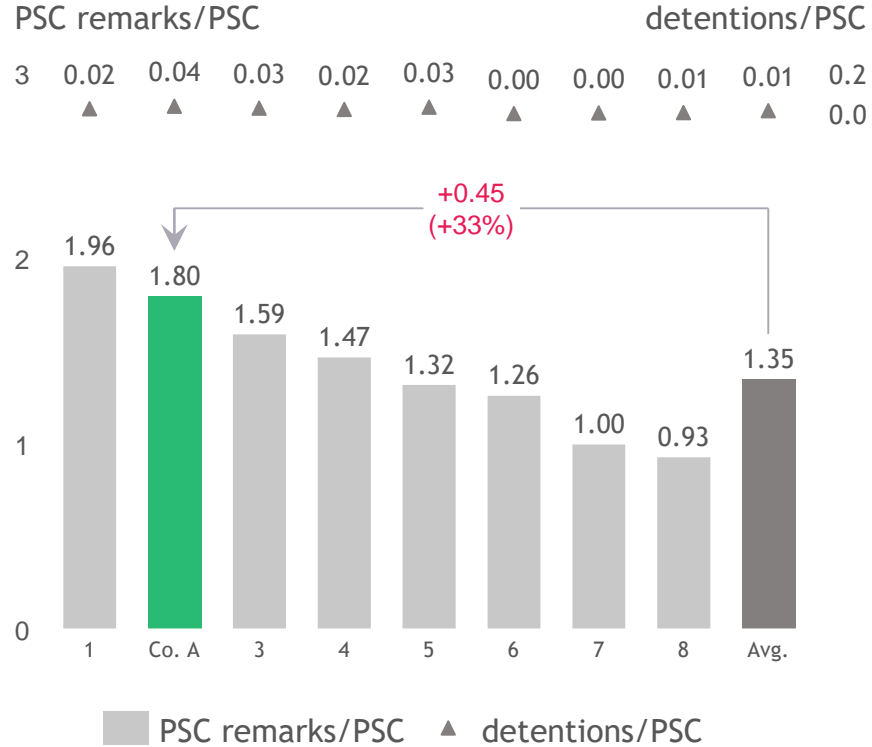
Source: BCG Shipping Benchmarking Database 2018

# Detailed analyses on port state controls, oil major vettings, LTIs and TRCs

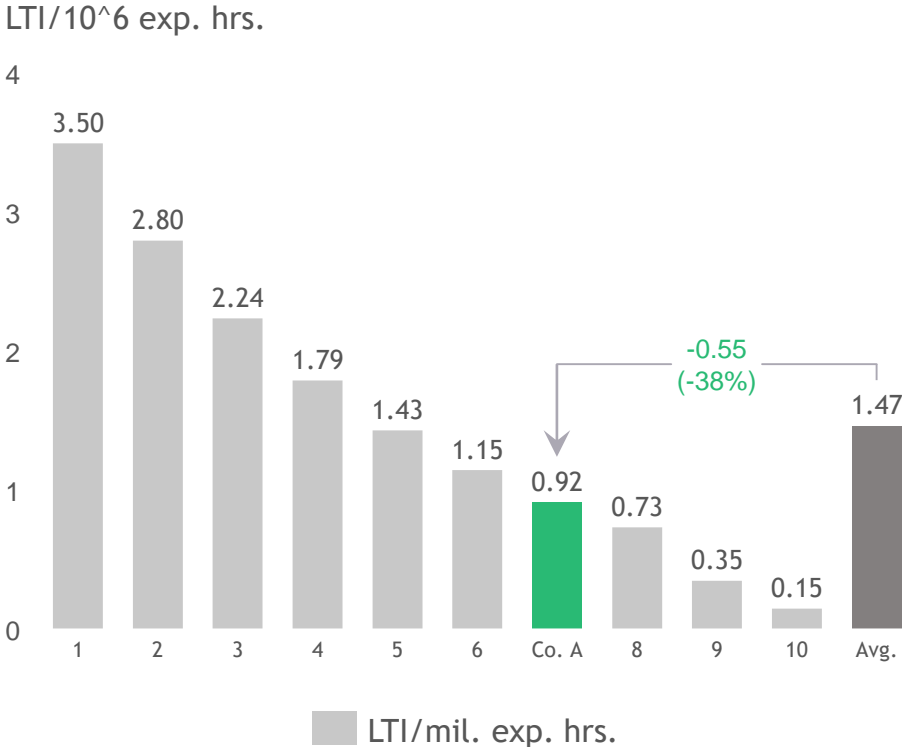
Company A has higher than average PSC remarks & detentions

Illustrative

## PSC remarks & detentions



## Lost time Injuries per million exposure hour



Source: BCG Shipping Benchmarking Database 2018



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